

MEMORANDUM FOR: All NIOs

The attached comment noting that the Policy Planning Staff is unaware of NIC production underscores my request that NIOs aggressively market our estimative production.



H. F. Hutchinson, Jr.  
VC/NIC

Date 28 July 1982

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27 July 1982

## MEMORANDUM FOR THE RECORD

SUBJECT: Meeting at the Department of State

1. On 26 July 1982, I met with James Roche, the Senior Deputy Director of the Policy Planning Staff. The purpose of the meeting was to discuss DDI support for Dr. Paul Wolfowitz, the Director of Policy Planning, and to update our Automated Dissemination System (ADS) for his staff.

2. James Roche was a staff member of the Senate Select Committee and has been an intelligence consumer for some time. He is well aware of DDI output and makes considerable use of our product. He is particularly interested in our video productions. He asked that we adjust our ADS profiles as follows:

- - Paul Wolfowitz  
Director, Policy Planning Staff  
Department of State

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- - James Roche  
Senior Deputy Director, Policy Planning Staff  
Department of State

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- - Donald Fortier  
Deputy Director, Policy Planning Staff  
Department of State

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- - Philip Kaplan  
Deputy Director, Policy Planning Staff  
Department of State

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3. Mr. Roche noted that internal Department of State handling procedures make it extremely difficult for senior policy officials to utilize compartmented DDI material. He said that INR briefers provide a full range of compartmented current intelligence but the quantity is usually so great that little time is left for reading analytic reports. This is not a problem for the top seven Department of State officials since they receive a daily pouch

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## Meeting at the Department of State

of compartmented material from INR. Mr. Roche's comments concerning compartmented material are not unique. The User Survey also noted that senior policymakers at the assistant or deputy assistant secretary-level seldom read analytic reports since the internal State procedures make it difficult to arrange time in advance.

4. Mr. Roche also commented on NIC production. He said that the Policy Planning Staff, which has very catholic interests, often is unaware of NIC output, especially NIEs. He suggested that a brief note from the NIC alerting consumers to the fact that an NIE has been published would be especially helpful to Department of State policymakers.

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Special Assistant for Dissemination Analysis  
CPAS

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